

The slide features a grid of logos for various sponsors and partners. In the top row, from left to right, are: NEC PEOPLE (dark blue square), neconsult built solutions (light blue square), DIGITAL BEEHIVE (yellow and blue hexagon logo with text 'DIGITAL BEEHIVE' and 'Creating Innovative Solutions'), GMH PLANNING (blue and white logo with text 'GMH PLANNING'), and another NEC PEOPLE logo (dark blue square). The middle section contains the main title 'NEC People Conference Leeds 2025 Question Time' in large blue text. Below the title are logos for: rpcuk (green and yellow logo), Adjudicate (red logo), Gather (red and grey logo), Plan ahead (blue logo with text 'Plan ahead' and 'Programme Management'), TREBES CONSULTING (blue and white logo with text 'TREBES CONSULTING'), and UNIVERSITY OF LEEDS (black logo with text 'UNIVERSITY OF LEEDS'). A decorative blue line graph is visible at the bottom of the slide.

NEC People Conference Leeds 2025 Question Time

1

The slide is titled 'Your panel' in large blue text. Below the title is a list of panel members:

- Faye Allen
- Glenn Hide
- Andy Thompson
- Barry Trebes
- Ben Walker

A decorative blue line graph is visible at the bottom of the slide.

Your panel

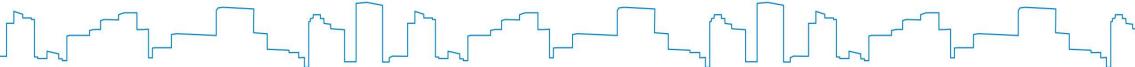
- Faye Allen
- Glenn Hide
- Andy Thompson
- Barry Trebes
- Ben Walker

2

Question 1

Have any of the speakers started to use the "new" FM contract for the maintenance of their assets - for example, the Renfrew swing bridge?

Ross Hayes, Consultant



3

Question 2

Risk on compensation events - risk doesn't feature within the SCC/SSCC, so how should risk be assessed? Do we really have to review how risk was treated at tender as the guidance suggests?

Alan Apps, WSP

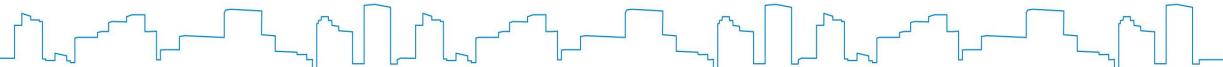


4

Question 3

Should we consider a mechanism to confirm verbal instructions as they are so common?

Chris Jones, Oraculum Consulting

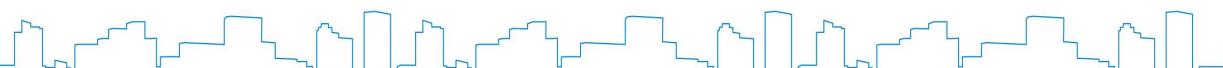


5

Question 4

1. Is there an opportunity / need for NEC to consider aligning the NEC Supervisor role more closely with other international delivery roles such as Resident Engineer / Owner Engineer roles, to benefit from the Supervisor's unique blend of knowledge + skill across both technical and project management delivery activities?
2. And / or is there an opportunity to review / clarify NEC PM, Contractor and Supervisor roles + responsibilities, specifically related to Principal Contractor management of H+S+E / Enviro law and CDM Reg compliance?

Adam Johnson, Mott Macdonald

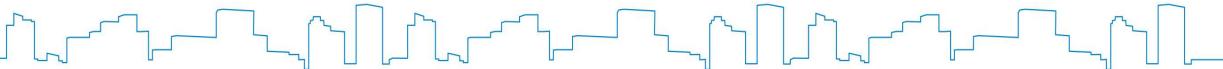


6

Question 5

Has NEC considered a set of standard template examples for: off-line / download showing "minimum" details; e.g. "typical NEC PM / Supervisor scope", "typical Supervisor site visit report", "typical Supervisor Defect Cert", "typical Supervisor Defect register details", "typical Supervisor title certificate" etc

Adam Johnson, Mott Macdonald

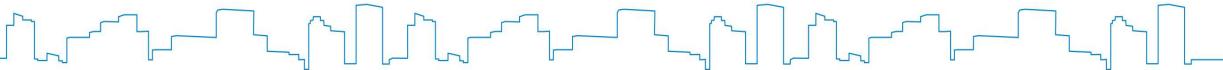


7

Question 6

How can the industry better educate and promote to clients and funders the benefits of X22 (Early Contractor Involvement), to increase the uptake in the use of this secondary Option and potentially speed up delivery of projects?

Daniel Oliver, JN Bentley



8

Question 7

If you were auditing an NEC project, what would be your biggest red flag that the project is not being administered as it should be?

Brad Cahill, Digital Beehive

9

Any other questions?

10